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10 September 1947

MEMORANDUM FOR THE DIRECTOR OF CENTRAL INTELLIGENCE

SUBJECT: Reorganization of CIG (ICAPS)

1. Attached hereto is a copy of subject memorandum dated 15 August 1947, together with replies received from the Navy Department and the Intelligence Division, WDGS. There is also attached a memorandum prepared by the Executive for A & M setting forth our views on the points raised in the above-mentioned memorandum from the Office of the Chief of Naval Intelligence. No replies to our proposed reorganization of ICAPS have been received from the State Department or A-2.

2. Informal conversations with G-2 and A-2 indicate they agree in principle with our proposal and have stated to me that while they appreciate the fact that we referred our proposed reorganization of ICAPS to them, they feel they have no right to comment on our internal organization. The only comment received from the State Department was that they agree with the proposed reorganization, but would like to have the duties of the permanent "Ad hoc" Committee defined.

3. It is to be noted that while G-2 recommends that the Chief of the new Coordinating and Liaison Control Office be a member of the armed services, they have informed <sup>me</sup> that they "will not push this point", since I informally explained to Colonel Treacy our reason for placing a State Department nominee in this position.

4. In view of the above, it is recommended that after answering the "questions" raised by the Navy Department, as covered in the memorandum from [ ] if it becomes necessary, you take the stand that the internal organization of CIG is charged to the Director.

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Attachments - 4

Secretary, NIA

DOCUMENT NO. 9  
NO CHANGE IN CLASS ☒  
☐ DECLASSIFIED  
CLASS. CHANGED TO: TS S O  
AUTH: HR TC-2  
DATE 13/4/81 REVIEWER: [ ]

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15 August 1947

MEMORANDUM FOR MR. EDDY  
GENERAL CHAMBERLIN  
ADMIRAL INGLIS  
GENERAL McDONALD

Subject: Reorganization of Central Intelligence Group

1. The Director of Central Intelligence desires to inform the Intelligence Advisory Board of a proposed change in the organization and functions of the Interdepartmental Coordinating and Planning Staff in view of the fact that the entire membership of IEAPS, other than clerical, is provided by IAB agencies.
2. During the past year of operational experience, the initial liaison and planning function of ICAPS has been so well implemented that its work requirements have considerably diminished. The broad operational direction of CIG operations has been generally determined, and the coordination and establishment of liaison at working levels generally accomplished. Operating offices have increased in efficiency and have trained personnel to the extent that they now take a more active and positive part in inter-departmental coordinating and planning activities.
3. a. IAB agency representation has been well established in the operating offices, and broader representation is to be provided.  
b. Recent reorganization has provided for a high level military advisory group in the Office of Reports and Estimates which produces our final intelligence product. It is intended that this group will insure proper consideration of Army, Navy, and Air Force policies and requirements in connection with this product. This personnel can also be consulted on overall military matters.  
c. A senior level of military representation is also provided in the Office of Collection and Dissemination.  
d. The senior representatives in each Office will continue to maintain adequate liaison with the agencies from which detailed.
4. It is considered desirable at this point of development in inter-departmental coordination to provide for a permanent Ad Hoc Committee to be composed of a representative designated by each of the IAB members with a permanent Chairman designated by the Director of Central Intelligence. Committee members should remain assigned to and on duty with the agencies they represent. The Committee would be available to be called together at any time to consider intelligence matters of interest to the IAB, and to make recommendations to their respective chiefs in connection with problems to be brought before the IAB. It is believed that this plan

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will provide more adequate coordination in inter-departmental intelligence planning than has heretofore been practicable.

5. a. As an initial step in the implementation of this plan, ICAPS is to be replaced by a Coordinating and Liaison Control Office to be headed by a nominee of the Department of State responsible to the Director.

b. His functions will be:

(1) Advise the Director on overall problems and policies pertaining to inter-departmental operational coordination and liaison control, and maintain liaison with the National Security Council in connection therewith.

(2) Provide the Director's representation on all IAB ad hoc committees, utilizing members of the military advisory group when necessary.

(3) Arrange for and supervise inter-departmental coordination in connection with operational planning for the collection, production and dissemination of intelligence and intelligence information, including the participation of appropriate CIG agencies.

(4) Control and recommend policies governing operational liaison and initiate external contacts in connection therewith.

6. As it is desired to effect this change in the immediate future, your comments are requested. If you approve, it is requested that the name of the proposed ad hoc committee member from your agency be submitted to the Director of Central Intelligence.

R. H. HILLENKOTTER  
Rear Admiral, U.S.N.  
Director of Central Intelligence

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